KOTHARI INTERNATIONAL SCHOOL, NOIDA

ANNUAL ACADEMIC PLAN- IGCSE-9

SUBJECT: BUSINESS STUDIES SESSION: 2023-24

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MONTH	CHAPTERS TO BE COVERED	Concepts	Learning Objectives
APRIL	Business Activity	 Concepts of needs, wants, scarcity and opportunity cost Importance of specialization Purpose of business activity The concept of adding value and how added value can be increased 	Demonstrate an understanding of the purpose and nature of business activity.
	Classification of business	 Basis of business classification, using examples to illustrate the classification Reasons for the changing importance of business classification, e.g. in developed and developing economies 	Understand the basis of business classification. Give reasons for the changing importance of business classification. Classify business enterprises between private sector and public sector in a mixed economy.
MAY	Enterprise, Business and growth	 Characteristics of successful entrepreneurs Contents of a business plan and how business plans assist entrepreneurs Why and how governments support business start-ups, e.g. grants, training schemes. Methods of measuring business size, e.g. number of people employed, value of output, capital employed (profit is not a method of measuring business size) Limitations of methods of measuring business size. 	Describe characteristics of successful entrepreneurs. Learners should be able to identify and explain what is included in a business plan and be able to explain how business plans can assist entrepreneurs. Identify methods that Governments might use to help business start—ups and explain why they help such businesses. Apply knowledge and understanding of the methods and problems of measuring the size of business.

		 Why the owners of a business may want to expand the business Different ways in which businesses can grow, e.g. internal/external Problems linked to business growth and how these might be overcome Why some businesses remain small Causes of business failure, e.g. lack of management skills, changes in the business environment, liquidity problems Why new businesses are at a greater risk of failing. 	Learners should be able to explain reasons why some businesses grow and others remain small. Explain why some (new or established) businesses fail. Explain the main features of different forms of business organisation. Recommend and justify a suitable form of business organisation for a given situation.
	Types of business organisations	Sole traders, partnerships, private and public limited companies, franchises and joint ventures • Differences between unincorporated businesses and limited companies • Concepts of risk, ownership and limited liability • Recommend and justify a suitable form of business organisation to owners/management in a given situation • Business organisations in the public sector, e.g. public corporations	
JUNE			
SUMMER VACATION			
JULY	Business objectives and Stakeholder objectives	 Need for business objectives and the importance of them Different business objectives, e.g. survival, growth, profit and market share Objectives of social enterprises 	Identify the need for business objectives, explain the different objectives that businesses might have as well as explain the importance of them. Identify the objectives of social enterprises.

	Main internal and external stakeholder groups Objectives of different stakeholder groups How these objectives might conflict with each other, use examples	Demonstrate an awareness of the aims and objectives of enterprises in both private and public sectors. Identify the main stakeholders, and their different objectives. Explain reasons why their objectives might conflict.
Motivating workers	 •Why people work and what motivation means • The benefits of a well-motivated workforce: labour productivity, reduced absenteeism and labour turnover • The concept of human needs, e.g. Maslow's hierarchy • Key motivational theories: Taylor and Herzberg Financial rewards, e.g. wage, salary, bonus, commission and profit sharing • Non-financial methods, e.g. job enrichment, job rotation, teamworking, training, opportunities for promotion • Recommend and justify appropriate method(s) of motivation in given circumstances 	Understand the importance of a well-motivated workforce. Recommend and justify appropriate method(s) of motivation in given situation.
Organisation and management	 Simple hierarchical structures: levels of hierarchy, span of control, chain of command e.g. tall/short Roles and responsibilities of directors, managers, supervisors, other employees in an organisation and inter-relationships between them. Functions of management, e.g. planning, organising, coordinating, commanding and controlling Importance of delegation; trust versus control. Features of the main leadership styles, e.g. autocratic, democratic and laissez-faire 	Draw, interpret and explain simple organisational charts and understand the roles, responsibilities and relationships between people in organisations. Explain the functions of management. Understand the importance of delegation and the difference between trust versus control. Learners should be able to identify and explain the features of the main leadership styles and be able to recommend an appropriate leadership style in a given situation. Understand what a trade union is and the effects of employees being union members.

	Recruitment ,Selection and training of workers		Learners should be able to identify and explain the main stages of recruitment and understand the difference between internal and external recruitment. Identify and explain the benefits and limitations of part-time and full-time workers. Importance of training to a business and employees. Benefits and limitations of induction training, on-the-job and off-the-job training. Learners should be able to explain the difference between dismissal and redundancy. Learners should be able to identify and explain situations when downsizing may be necessary. Learners should be able to identify factors and be able to explain and justify which workers should be recruited/made Redundant in given circumstances. Explain the main types of legal control relating to employment issues and understand their impact on employers and employees.
AUGUST	Internal and external communication	Effective communication and its importance to business	Understand why effective communication is important and the methods used to achieve it.

	 Benefits and limitations of different communication methods including those based on information technology (IT) Recommend and justify which communication method to use in given circumstances. How communication barriers arise and problems of ineffective communication; how communication barriers can be reduced or removed. 	Demonstrate an awareness of communication barriers.
Marketing, competition and the customer	The role of marketing	Learners should be able to • Identifying customer needs • Satisfying customer needs • Maintaining customer loyalty • Building customer relationships
	Market changes:	Learners should be able to understand • Why customer/consumer spending patterns may change • The importance of changing customer needs • Why some markets have become more competitive • How businesses can respond to changing spending patterns and increased competition
	Concepts of niche marketing and mass marketing:	Learners should be able to understand • Benefits and limitations of both approaches to marketing
	How and why market segmentation is undertaken:	Learners should be able to identify • How markets can be segmented, e.g. according to age, socio- economic grouping, location, gender • Potential benefits of segmentation to business • Recommend and justify an appropriate method of segmentation in given circumstances

	Marketing Research	The role of market research and methods used:	Learners should be able to understand • Market-orientated businesses (uses of market research information to a business) • Primary research and secondary research (benefits and limitations of each) • Methods of primary research, e.g. postal questionnaire, online survey, interviews, focus groups • The need for sampling • Methods of secondary research, e.g. online, accessing government sources, paying for commercial market research reports
	The marketing mix:	Presentation and use of market research results:	 Factors influencing the accuracy of market research data Learners should be able to understand: Analyse market research data shown in the form of graphs, charts and diagrams; draw simple conclusions from such da
		Product	Learners should be able to identify and understand: • The limitations and benefits of developing new products • Brand image; impact on sales and customer loyalty • The role of packaging • The product life cycle: main stages and extension strategies; draw and interpret a product life cycle diagram • How stages of the product life cycle can influence marketing decisions, e.g. promotion and pricing decisions
SEPTEMBER	Revision for Half Yearly		

OCTOBER	The marketing mix:	Price:	Learners should be able to identify and understand: • Pricing methods (benefits and limitations of different methods), e.g. cost plus, competitive, penetration, skimming, and promotional • Recommend and justify an appropriate pricing method in given circumstances • Understand the significance of price elasticity: difference between price elastic demand and price inelastic demand; importance of the concept in pricing decisions (knowledge of the formula and calculations of PED will not be assessed)
	The marketing mix:	Place – distribution channels:	Learners should be able to identify and understand: • Advantages and disadvantages of different channels, e.g. use of wholesalers, retailers or direct to consumers • Recommend and justify an appropriate distribution channel in given circumstances
	The marketing mix:	Promotion:	Learners should be able to identify and understand: • The aims of promotion • Different forms of promotion and how they influence sales, e.g. advertising, sales promotion • The need for cost-effectiveness in spending the marketing budget on promotion.
NOVEMBER	Technology and marketing mix	Technology and marketing mix	Learners should be able to identify and understand: • Define and explain the concept of e-commerce • The opportunities and threats of e-commerce to business and consumers • Use of the internet and social media networks for promotion
	Marketing Strategy	Justify marketing strategies appropriate to a given situation:	Learners should be able to identify and understand: • Importance of different elements of the marketing mix in influencing consumer decisions in given circumstances

		• Recommend and justify an appropriate marketing strategy in
		given circumstances
	The nature and impact of legal controls related to	
	marketing:	Learners should be able to identify and understand:
		• Impact of legal controls on marketing strategy, e.g. misleading
		promotion, faulty and dangerous goods
	The opportunities and problems of entering new	
	foreign markets:	Learners should be able to identify and understand:
		• Growth potential of new markets in other countries
		• Problems of entering foreign markets, e.g. cultural differences
		and lack of knowledge
		• Benefits and limitations of methods to overcome such problems,
		e.g. joint ventures, licensing
Production of		
goods and services	The meaning of production:	
		Learners should be able to identify and understand:
		• Managing resources effectively to produce goods and services
		• Difference between production and productivity
		• Benefits of increasing efficiency and how to increase it, e.g. increasing productivity by automation and technology, improved
		labour skills
		Why businesses hold inventories
		• The concept of lean production: how to achieve it, e.g. just-in-
		time inventory control and Kaizen; benefits of lean production
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	The main methods of production:	
	Production.	Learners should be able to identify and understand:
		• Features, benefits and limitations of job, batch and flow
		production
		• Recommend and justify an appropriate production method for a
		given situation
		How technology has changed and is changing production
		methods, e.g. using computers in design and manufacturing
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DECEMBER	Costs, scale of production and break even analysis	Identify and classify costs:	Learners should be able to identify and understand: • Classifying costs using examples, e.g. fixed, variable, average, total • Use cost data to help make simple cost-based decisions, e.g. to stop production or continue
		Economies and diseconomies of scale:	 The concept of economies of scale with examples, e.g. purchasing, marketing, financial, managerial, technical The concept of diseconomies of scale with examples, e.g. poor communication, lack of commitment from employees, weak coordination The concept of break-even
		Break-even analysis:	 Construct, complete or amend a simple break-even chart Interpret a given chart and use it to analyse a situation Calculate break-even output from given data Define, calculate and interpret the margin of safety Use break-even analysis to help make simple decisions, e.g. impact of higher price Understand the limitations of break-even analysis
	Achieving quality production	Why quality is important and how quality production might be achieved:	Learners should be able to identify and understand: • What quality means and why it is important for all businesses • The concept of quality control and how businesses implement quality control • The concept of quality assurance and how this can be implemented
JANUARY	Location decisions Revision for Annual Examination	The main factors influencing the location and relocation decisions of a business:	Learners should be able to identify and understand: • Factors relevant to the location decision of manufacturing businesses and service businesses • Factors that a business could consider when deciding which country to locate operations in • The role of legal controls on location decisions • Recommend and justify an appropriate location for a business in given circumstances

FEBRUARY	Revision for	
	Annual	
	Examination	